



UNIVERSITY OF CALGARY
SCHOOL OF ARCHITECTURE, PLANNING AND LANDSCAPE

Master of Planning (MPlan) Reference Letter Guidelines

In 500 words or less please provide some background on this applicant (include their full name) for review by the admissions committee. We ask that you speak to the candidate's readiness for a rigorous graduate program of study, your experiences with the candidate as a student/employee/colleague, and how they compare to others you have supervised, taught or worked with. For reference you can comment on their aptitude in the following areas:

- Leadership skills
- Critical thinking
- Analytical skills
- Communication skills written and verbal (including English if not their first language)
- Adaptability
- Professionalism
- Time management
- Commitment to learning, growth, and development
- Teamwork/collaboration skills

Please include your name, title, organization, and email address at the bottom of the letter.

Admission to our Master of Planning program is competitive. We greatly appreciate the time and effort you invest in providing this reference. Your input is valuable in helping us make informed admissions decisions.